Index

Abd al-Aziz ibn Abd al Rahman al Faisal al Saud. *See* Ibn Saud
Acción Democrática, 22, 129–130, 133–135
Acheson, Dean, 17, 30, 66, 90, 114, 148; policy toward Iran, 173–177, 181–190
Alemán Valdés, Miguel, 136, 138, 140, 145–146, 148, 152
Allen, George V., 113–115
American Independent Oil Company (AMINOL), 165, 196
American Petroleum Institute (API), 3, 7, 73
Andrews, M. E., 142–143
Anglo-American Oil Agreement, 202–203; background, 47–51, 54–56; negotiations, 59–64; opposition to, 62–67; revision and rejection, 67–74; and Soviet Union, 239
Anglo-Iranian Oil Company (AIOC), 14, 15, 47, 115, 186, 199; dispute with Iran, 171, 173–197, 205–206; and great oil deals, 102, 105–108, 203. *See also* Anglo-Persian Oil Company
Anglo-Persian Oil Company (APOC), 4–5, 7–8. *See also* Anglo-Iranian Oil Company
Antitrust, 3, 12, 15; and Anglo-American Oil Agreement, 47, 65–69; and great oil deals, 106; and Iran, 180, 186–188, 193–197, 206
Arabian American Oil Company (ARAMCO): and aid to Saudi Arabia, 90–95; and fifty-fifty agreement, 165–171, 205; and great oil deals, 102–110, 203–204; internal price dispute, 211–214; and Palestine, 117–118, 121, 125. *See also* California Arabian Standard Oil Company; Standard Oil Company of California; Standard Oil Company (New Jersey); Standard Oil Company of New York; Texas Company
Armed Services Petroleum Board, 159
Army-Navy Petroleum Board (ANPB), 36, 38–39, 52
As-Is Agreement (Achnacarry Agreement), 5, 8, 47, 224
Atlantic Charter, 16–17, 41, 51, 61
Atlantic Refining Company, 4, 103, 196
Austin, Warren R., 125
Ávila Camacho, Manuel, 28, 31, 83
Azerbaijan, 112–114

Bahrain, 8, 14
Ball, Max W., 120
Beaverbrook, Lord Privy Seal, 55, 62, 64
Berle, Adolph A., Jr., 40
Bermúdez, Antonio J. (PEMEX), 136, 141–142, 144–145, 148
Betancourt, Rómulo, 130–131, 132, 134
Beteta, Ramón, 138–139
Biddle, Francis, 13, 68
Braden, Spruille, 138
Bradley, Gen. Omar, 193
Brewster, Owen, 57, 58, 62
Brodie, Bernard, 101
Brown, John A. (Socony), 22, 46, 232
Brown, Russell (IPAA), 120
Brownell, Herbert, 195, 197
Bullard, Sir Reader, 79
Bullitt, William C., 36–39
Bureau of Mines, 6, 7
Byrnes, James F., 43, 54, 113

Cadman, Sir John (APOC), 5

California Arabian Standard Oil Company (CASOC), 14, 32–47, 229–230, 232. *See also* Arabian American Oil Company; Standard Oil Company of California; Texas Company
California Texas Oil Company, Ltd. (Caltex), 8, 156–157, 162; and ARAMCO price dispute, 211–214. *See also* Standard Oil Company of California; Texas Company
Canada, oil industry, 144–145
Cárdenas, Lázaro, 28, 82–84
Carter, Andrew F., 36, 38–39, 45–46; and pipeline plan, 52–53, 57–58
Central Intelligence Agency (CIA), 121, 134, 174; involvement in Iranian coup of 1953, 189–191
Childs, J. Rives, 167, 168
Churchill, Winston: and Anglo-American oil talks, 49, 55–56, 61–62; and Iran, 183, 185
Cities Service Oil Company, 138, 140–141, 182
Clark, Tom, 106–107
Clayton, William L., 71–72, 91–92, 104, 136–137
Clifford, Clark M., 113, 123, 125
Collado, Emilio G., 90–91, 94
Collier, Henry D. (SOCAL), 36–37, 42–44, 103, 243
Commerce Department, 118–120, 124, 127, 146
Committee on International Petroleum Policy (State Department), 22, 38, 48
Compagnie Française des Pétroles (CFP), 4, 104–105, 107–110, 196
Compañia Independiente México-Americana (CIMA), 144, 148–149
Congress: and aid to Saudi Arabia, 90; and Anglo-American Oil Agreement, 62–63, 67, 203; and independent oil companies, 208; and Mexican oil, 141–144, 205; and Palestine, 87–88; and Petroleum Reserves Corporation, 57, 202; and TAPLINE, 120
Consumption, 9, 34, 39, 96–99, 199–200, 207; as nonissue, 209–210, 243; tables, 97, 216–217
Connally, Thomas T., 10, 87, 90; and Anglo-American Oil Agreement, 62, 66–67, 72, 73
Cooke-Zevada Agreement, 23, 146
Corporate liberalism, 2, 223. *See also* Corporatism
Corporatism, 1–2, 223; and foreign oil policy, 2–4, 95, 127, 136, 153, 172, 198, 199–200, 203–210. *See also* Public-private partnership
Corrigan, Frank P., 131
Creole Petroleum, 14, 129, 131–135. *See also* Standard Oil Company (New Jersey)
Crosser, Robert, 143–144, 148
Curtice, A. A., 20, 78

Davies, Fred A. (ARAMCO), 34, 36–37, 166
Davies, Ralph K., 12–13; and American Independent Oil Company, 165; and Anglo-American oil talks, 59–60, 63–64, 67, 69–70, 72; and Mexican oil, 24–25, 26–30; views on Petroleum Reserves Corporation, 36, 43, 53, 58
Dawson, Alan, 132–133
Defense Department (DOD), 116, 122, 126, 159, 194. *See also* Navy Department; War Department
Defense Production Act, 180, 187
DeGolyer, Everett Lee, 97, 101, 166, 168, 228, 233
Demand. *See* Consumption
Deterding, Sir Henri (Shell), 5
Dollar shortage, 94, 153–165, 212, 214
Donnelly, Walter, 134
Drake, J. Frank (Gulf), 44, 47, 106
Duce, James Terry (ARAMCO), 47, 54, 117, 118, 165
Dulles, Allen W., 189–190
Dulles, John Foster, 190, 196–197

Economic Cooperation Administration (ECA), 156–164, 205
Economic nationalism: in Latin America, 128–129; U.S. opposition to, 95, 115, 128–129, 134, 172
Eddy, George A., 163
Eddy, William A., 86, 94, 121–122
Eden, Anthony, 55; and Iran, 77, 111, 188–189
Eisenhower, Dwight D., 190–191, 205–206, 262
Elsey, George M., 151
Emmerglick, Leonard, 186
Espinosa de los Monteros, Antonio, 139

European Recovery Program (ERP), 119, 120, 123–124, 153–165. *See also* Marshall Plan
European refinery expansion, 157–160, 162, 205
Export-Import Bank: loan to Argentina, 164; loans to Iran, 187, 189; loans to Mexico, 141, 146, 149–152; loans to Saudi Arabia, 88, 91–95

Federal Trade Commission (FTC), 180, 186
Feis, Herbert, 16, 22, 35–38, 48, 77, 229; and Petroleum Reserves Corporation, 40–42, 44, 57
Fergusson, Sir Donald, 183
Ferris, Walton C., 16
Fifty-fifty profit sharing: in Iran, 173, 188, 197; in Saudi Arabia, 169–171, 173; as U.S. policy objective, 171, 173; in Venezuela, 20–21, 131–133
Follis, R. Gwin (SOCAL), 169, 260
Ford, Richard, 78–79
Foreign Office (United Kingdom), 49, 76, 79, 185
Forrestal, James V.: interest in Mexican oil, 139, 142–143; interest in Saudi Arabia, 87, 118–120, 124; and Latin American oil, 128–129; and Palestine, 122
Fortas, Abe, 58
Fraser, Sir William (AIOC), 105, 173, 194

Gallegos, Rómulo, 134
Garner, Robert L., 184
Gaston, Herbert E., 146, 149, 151–152
George, Walter, 87, 141
Getty, J. Paul, 165, 168
Good Neighbor Policy, 19, 22
Grady, Henry F., 175, 259
Graham, John J., 166
Great Britain. *See* United Kingdom
Great oil deals, 102–110, 243; competitive impact, 108–109, 203–204, 211–214
Gulbenkian, Calouste Sarkis, 4, 8; role in great oil deals, 104–105, 107, 109–110
Gulf Oil Corporation, 4, 142; and great oil deals, 105–106, 108, 203; in Iran, 181, 188, 194–197; in Kuwait, 7–8, 14; in Mexico, 142; and Petroleum Reserves Corporation, 44, 46–47, 53–54, 201; in Venezuela, 14, 17, 129. *See also* Mene Grande Oil Company

Harden, Orville (Jersey), 104–106, 109, 213
Harriman, Averell, 120; mission to Iran, 176–179, 259
Hawkins, Harry, 16–17
Henderson, Loy W.: ambassador to Iran, 184, 188–190, 192, 197; views on Palestine, 116–117, 119
Hill, George A., Jr. (Houston Oil Co.), 56, 62, 65
Hoffman, Paul, 156, 158
Holman, Eugene (Jersey), 104, 260
Holton, C. V. (Socony), 106
Hoover, Herbert, 2, 3, 6
Hoover, Herbert, Jr., 20, 78, 227; and Iranian consortium, 192–197
Hopkins, Harry, 33
Horne, F. J., 39–40
Hot oil, 6–7
House Interstate and Foreign Commerce Committee, and Mexican oil, 141–144
Hull, Cordell, 22, 84, 85, 229; and Anglo-American oil talks, 50–51, 63, 67; interest in Saudi Arabia, 40, 86; policy toward Iran, 77; views on Petroleum Reserves Corporation, 38, 41–42, 54
Humphrey, George M., 195, 197
Hurley, Patrick J., 239, 241

Ibn Saud (Abd al-Aziz ibn Abd al Rahman al Faisal al Saud), 8, 32, 92–94, 108, 118, 169, 224; views on Palestine issue, 89, 122–122, 125
Ickes, Harold L., 12, 208; and Anglo-American oil talks, 51, 63–64, 66–73; interest in Mexican oil, 24–31, 81–84, 200; interest in Saudi Arabia, 32, 36–37, 40; and National Recovery Administration, 6–7; and Office of the Petroleum Coordinator, 11–14; and Petroleum Administration for War, 13–14, 31; and Petroleum Reserves Corporation, 38, 40–47, 53–54, 57–59, 201, 232; resignation, 71–72
Independent oil companies, 3, 206; and Anglo-American Oil Agreement, 65, 71, 73–74, 202–203; and Iran, 186,

Independent oil companies (*continued*) 193, 196; and Mexico, 82, 84–85, 137–138, 140–141, 144, 200; and oil imports, 100, 158; and Petroleum Reserves Corporation, 56–57
Independent Petroleum Association of America (IPPA), 56, 70–73, 120
Industry structure, 3; political impact of, 73–74, 95, 201–203, 206–208
International Court of Justice (ICJ), 175–176, 185
Interstate Oil Compact Commission, 7
Iran: 1953 coup, 189–192, 197, 206; nationalization of oil industry, 172–189, 205–206; and Truman Doctrine, 111–116; during World War II, 75–81
Iranian consortium, 193–197, 206, 264; table, 196
Iraq Petroleum Company (IPC), 4–5, 8, 47; and great oil deals, 102–110; table, 4
Israel, 116, 125–126. *See also* Palestine

Jackson, Basil (AIOC), 47–48, 175
Jennings, Brewster (Socony), 169, 260
Joint Chiefs of Staff (JCS), 92; on importance of Middle East oil, 99, 113, 117, 124, 127; and Petroleum Reserves Corporation, 39–40, 54, 59; views on Iran, 113, 125, 181; views on Palestine issue, 117, 125
Joint ventures: and cartel case, 186, 193–194, 197, 206; in Iran, 194–197, 206, 264; in Iraq, 4–5; in Kuwait, 7–8; in Saudi Arabia, 8, 102–110, 203–204, 211–214; in Venezuela, 17
Jones, Jesse, 27, 33–34
Justice Department, 13, 208; and Anglo-American Oil Agreement, 68–69, 236; cartel case, 186, 193–197, 206; and great oil deals, 106–107; and Iran, 187, 193–197, 206

Kavtaradze, Sergei, 79–80
Kennan, George F.: and Iran, 80–81; and "long telegram," 112–113; and Palestine, 122–123
Kirk, Alexander, 33, 35
Klein, Harry T. (Texas Company), 106
Knox, Frank, 33, 41, 58
Korean War, 152, 164, 167, 180
Kuwait, 7–8, 14, 165
Kuwait Oil Company, 7–8, 14, 44, 105–106

Leahy, William D., 40
Leavell, John H., 78
Lend-lease: to Iran, 76; to Saudi Arabia, 33–35, 37, 86, 88; to United Kingdom, 16
Leoni, Raúl, 132
Levy, Walter J.: and Economic Cooperation Administration, 158–159; and Iran, 172, 176–177
Lloyd, Geoffrey, 49
Loftus, John A., 66, 71, 73
Long, Breckinridge, 87
Lovett, Robert A., 118, 120, 125

McCloy, John J., 132
McGhee, George C., 104; and Iran, 174–175, 181; and Saudi Arabia, 165–166, 168–169
McGuire, Paul F., 91
Major oil companies, 3, 206, 208, 223–224, 264; and Anglo-American Oil Agreement, 65–66, 73, 202; and Iran, 186–188, 193; and Mexico, 82, 85; and oil imports, 158; relations with Economic Cooperation Administration, 153, 156–157; and sterling-dollar oil controversy, 161; and synthetic fuels, 100; as vehicles of national interest, 1, 16, 25, 95, 116, 136, 153, 172, 198, 199–200, 203–209
Manrique Pacanins, Gustavo, 18–20
Marshall, George C., 88, 125, 128, 154
Marshall Plan, 118, 122, 124, 126, 153–160. *See also* European Recovery Program
Medina Angarita, Isaías, 18–19, 121, 131
Mene Grande Oil Company, 14, 129, 131–132. *See also* Gulf Oil Corporation
Messersmith, George S., 24, 28, 30, 81–85
Mexico: drilling and participation contracts, 138–140, 142–152; high octane refinery, 26–31; management contract proposals, 24, 29, 81–82, 137; nationalization of oil industry, 8–9, 22–24; oil industry map, 150; oil loan issue, 81–85, 139, 142–152; oil policy, 38–39, 147–148; oil

production, 136; oil reserves, 136; relations with United States, 23–24, 31, 145
Middle East oil: and conservation of Western Hemisphere reserves, 16, 43, 48, 50, 59, 68, 72, 73–74, 87–88, 91, 93, 96, 100–101, 108, 118, 120, 124, 202, 204; and European recovery, 118–124, 126, 174; map, 170; markets, 8, 47–50, 56–57; oil reserves, 48, 52, 233; security, 95, 128; strategic importance, 113–114, 117, 123, 181
Miller, Edward G., 148
Moffett, James A., 33
Mohammad Reza Pahlavi, 75, 113–115, 173, 177, 191–192, 206
Moore, E. H., 57–58, 90
Morris, Leland B., 79–80
Mossadegh, Mohammed, 80, 172–173, 176–179, 182–185, 188–192, 206
Murphy, Charles S., 151
Murray, Wallace: and Middle East oil, 50–51, 86; views on Iran, 78, 80, 111, 113; views on Palestine, 87–89
Mutual Security Agency (MSA), 156–157. *See also* Economic Cooperation Administration

National Iranian Oil Company (NIOC), 176–178, 182, 197
National Recovery Administration (NRA), 6–7
National Security Council (NSC): and fifty-fifty profitsharing, 168–169, 257; and Iran, 174, 176, 187, 194–195; and Palestine, 123, 127
National Security Resources Board (NSRB), 101, 124
Nationalization: in Bolivia, 9; in Iran, 172–198, 205–206; in Mexico, 8–9, 22–24, 145; U.S. opposition to, 22–23, 128–129, 174–175, 178, 191, 205
Navy Department: agreement with TAPLINE, 127; and aid to Saudi Arabia, 87–90, 92–94; and great oil deals, 108; purchase of Arabian oil, 242; views on Petroleum Reserves Corporation, 36, 38–41
New Deal, 2, 6–7, 12, 32, 57, 201
Nitze, Paul, 109

Office of Strategic Services (OSS), 78–79
Office of the Petroleum Coordinator (OPC), 11–14, 24–25, 27
Oil: imports, 56–57, 65–66, 68, 98–101, 158, 206–207, table of, 216–217; strategic significance, 4, 11, 96–101, 199–200, 208–209
Oil cartel case, 186, 193–195, 197, 206
OPEC (Organization of the Petroleum Exporting Countries), 207
Open Door, and foreign oil policy, 46, 59, 127, 199, 202

Pacific Western Oil Corporation, 165, 168
Padilla, Ezequiel, 81, 83–85
Palestine, 87–89, 96, 116–127. *See also* Israel
Pantepec Oil Company, 132
Patterson, Robert, 132
Pauley, Edwin W., 12, 26–30, 72, 229
Pérez Alfonso, Juan Pablo, 130–133
Petróleos Mexicanos (PEMEX), 22–23, 29–30, 82–85, 140–146, 149–151
Petroleum Administration for Defense (PAD), 179–181, 190
Petroleum Administration for War (PAW), 13–14, 29–31. *See also* Office of the Petroleum Coordinator
Petroleum Industry War Council (PIWC), 13, 46–47, 56, 66–67, 69
Petroleum Reserves Corporation (PRC): and Mexico, 81; origins, 38–42; pipeline plan, 52–59; stock purchase plan, 42–47, 52, 65
Pew, J. Howard (Sun Oil Company), 64
Phillips Petroleum Company, 84, 103, 196
Pogue, Joseph, 56, 65
Pratt, Wallace E. (Jersey), 20–22, 101
Prices: Iran, 182; United States, 98, 266; world, 5, 155, 157, 253. *See also* Arabian American Oil Company, internal price dispute
Production: Iranian, 179; Mexican, 156; Saudi Arabian, 8, 35, 95, 163; United States, 6, 9, 24–25, 34–35, 96–101, 199–200, table of, 216–217; Venezuelan, 21, 129; world, 5, 18, table of, 218
Production control: and Anglo-American Oil Agreement, 59–60, 202; and cartel case, 186, 193–197, 206; and Iranian consortium, 194–195, 197, 264; and major oil companies, 5, 47–

Production control (*continued*) 48, 65–66, 108–109, 203–204; in United States. *See also* Joint ventures
Prorationing, 6–7
Proudfit, Arthur (Creole), 131, 135
Prud'homme, Hector, 184
Public-private partnership, 1–3, 7, 21–22, 116, 200, 203–209. *See also* Corporatism

Qavam Saltaneh, 113–114, 184

Rayner, Charles B., 67, 104–105
Red Line Agreement, 5, 8, 47, 102–110, 233
Reserves: Mexican, 136; Middle East, 48, 52, 233; Saudi Arabian, 35; United States, 6, 9, 24–25, 34–35, 39, 52, 96–100, 207, table of, 97; Venezuelan, 129; world, 14, 52
Rieber, Torbild, 184
Rodgers, W.S.S. (Texas Company), 36–37, 42–46, 232, 260
Roosevelt, Franklin D., 6, 11–12, 19, 49; and Anglo-American oil talks, 51, 55–56, 61, 67–69; interest in Mexican oil, 22–23, 25–28, 31, 81, 83–85; interest in Saudi Arabia, 33, 37, 40, 55–56, 86, 88–89; and Petroleum Reserves Corporation, 42–43, 54, 58–59; policy on Palestine, 87–89
Roosevelt, Kermit, 189–190, 192
Royal Dutch/Shell. *See* Shell

Sabalo Transportation Company, 146–147
Saudi Arabia: lend-lease, 33–35, 37, 86, 88; oil production, 8, 35, 95, 163; oil revenues, 95, 165–171, 205, 213; and Palestine issue, 116–119, 121–126; and sterling-dollar oil controversy, 163–164; U.S. financial assistance, 85–95
Shah of Iran. *See* Mohammad Reza Pahlavi
Sheets, Harold F. (Socony), 48, 104–105, 243
Shell, 4, 15, 186, 199; and great oil deals, 103, 105–108; and Iranian consortium, 194–197; in Mexico, 227; in Venezuela, 20, 129, 131–133, 135
Shields, Paul, 139
Sinclair Oil Corporation, 71, 78–79, 103
Smith, Walter Bedell, 189–190
Sollenberger, Walter (Jersey), 145
Southeastern Oil Company, 141
Special Senate Committee Investigating Petroleum Resources, 58–59, 61
Spingarn, Stephen J., 186
Standard Oil Company of California (SOCAL): and ARAMCO price dispute, 211–214; in Bahrain, 8, 14; and Economic Cooperation Administration, 156–157; and great oil deals, 102–103, 107, 110, 203; and Iran, 181, 188, 194–197; and Mexico, 23; and Petroleum Reserves Corporation, 42–47, 53–54, 201; in Saudi Arabia, 8, 14, 32, 169. *See also* Arabian American Oil Company; California Arabian Standard Oil Company; California Texas Oil Company, Ltd.
Standard Oil Company of Indiana, 4, 17, 103
Standard Oil Company (New Jersey), 156, 199; and ARAMCO price dispute, 211–214; and great oil deals, 102–110, 203; and Iran, 181, 188, 194–197; in Iraq, 4, 14; and Mexican oil, 23, 82, 137, 140, 142, 147, 149; and Petroleum Reserves Corporation, 56, 201–202; and sterling-dollar oil controversy, 162–164; in Venezuela, 14, 17, 20–21, 129. *See also* Arabian American Oil Company; Creole Petroleum Company; Standard-Vacuum Oil Company
Standard Oil Company of New York (Socony), 156, 169; and ARAMCO price dispute, 211–214; and great oil deals, 104–110, 203; and Iran, 181, 188, 194–197; in Iraq, 4–5; and Petroleum Reserves Corporation, 56, 201–202; and sterling-dollar oil controversy, 162, 164. *See also* Arabian American Oil Company; Standard-Vacuum Oil Company
Standard-Vacuum Oil Company (Stanvac), 77–79
State Department: and Anglo-American oil talks, 47–51, 59–74, 202; and dollar shortage, 159, 161–165; and foreign oil policy, 14, 49–50, 59,

199, 202, 208; and great oil deals, 104–106, 108–110, 203–204; and Open Door, 46, 59, 127, 199, 202; and Petroleum Reserves Corporation, 40–41, 49–51, 58–61, 201–202; policy toward Iran, 76–81, 111–115, 181–182, 192–197; policy toward Mexico, 22–31, 81–85, 136–139, 141–142, 144–152, 200, 203, 205; policy on Palestine, 87–89, 116–127; policy toward Saudi Arabia, 32–35, 37, 85–95, 165–171, 201–202, 205; policy toward Venezuela, 19–22, 132, 134–135, 141, 200, 204–205
State-War-Navy Coordinating Committee (SWNCC), 89–90, 92–93, 154
Sterling area, 153–154
Sterling-dollar oil controversy, 160–165
Stettinius, Edward R., 39, 67, 69, 88, 111
Stimson, Henry L., 40, 87–88
Stokes, Sir Richard, 177–178
Stoner, Reginald C. (SOCAL), 103
Sullivan and Cromwell, 146, 148
Supply. *See* Production; Reserves
Swensrud, Sidney A. (Gulf), 260
Synthetic fuels, 99–100

Teagle, Walter (Jersey), 5
Tehran Declaration, 77, 80
Texas Company: and ARAMCO price dispute, 211–214; in Bahrain, 8, 14; and Economic Cooperation Administration, 156–157; and great oil deals, 102–104, 106–107, 110, 203; and Iran, 181, 188, 194–197; in Mexico, 142, 250; and Petroleum Reserves Corporation, 42–47, 53–54, 201; in Saudi Arabia, 8, 14, 32; in Venezuela, 129. *See also* Arabian American Oil Company; California Arabian Standard Oil Company; California Texas Oil Company, Ltd.
Texas Railroad Commission, 7, 99–100, 133, 202, 206
Thornburg, Max Weston, 14–15; and Mexican oil, 24–31, 200; resignation, 31, 229; and Venezuelan oil, 19–22; views on foreign oil policy, 15–17, 38, 47, 200, 208
Thorp, Willard, 145
Thurston, Walter, 138–140, 142, 146, 148
Trans-Arabian Pipeline (TAPLINE), 102–103, 107, 110, 117–124, 126–127
Treasury Department, 146, 161–163, 165–166
Truman, Harry S., 69, 71–73, 98–99; policy toward Iran, 112, 173, 176, 184–185, 187, 190; policy toward Mexico, 85, 145, 148, 150–151; policy on Palestine, 116–117, 120–123, 125; policy toward Saudi Arabia, 92–93; views on cartel case, 186, 193
Truman Doctrine, 96, 112–115
Tudeh, 80, 190–192
Union of Soviet Socialist Republics, policy toward Iran, 75–81, 111–113, 115
United Kingdom: and Anglo-American oil talks, 54–56, 59–64, 67, 69–70, 72; foreign exchange problems, 61, 63–64, 69, 157–165; oil policy in Middle East, 47–49; policy toward Iran, 75–77, 79–80, 111, 172–179, 183–185, 189–197; policy toward Saudi Arabia, 35, 86, 92, 230; view of Petroleum Reserves Corporation, 49, 54–55
United Nations, and Palestine, 119–126
United States: and dollar shortage, 159–165, 205; and European recovery, 154–160; foreign oil policy, 1, 11–17, 59, 172, 203, 206; oil consumption, 9, 34, 39, 96–99, 199–200, 207, 209–210, 243, tables of, 97, 216–217; oil imports table, 216–217; oil industry, 3, 73–74, 95, 201–203, 207; oil production, 6, 9, 24–25, 34–35, 96–101, 199–200, table of, 216–217; oil reserves, 6, 9, 24–25, 34–35, 39, 52, 96–100, 199–200, table of, 97; Open Door policy, 46, 59, 127, 199, 202; policy toward Greece and Turkey, 112, 114, 204; policy toward Iran, 75–81, 111–116, 172–198, 204–206, 261, 264; policy toward Mexico, 22–31, 81–85, 136–152, 200, 205; policy toward Middle East, 1, 52–59, 96, 113–114, 167, 172; policy on Palestine issue, 87–89, 96, 116–127, 204; policy toward Saudi Arabia, 32–42, 85–95, 163–171, 201, 205; policy toward Venezuela, 17–22, 128–135, 200, 204–205; relations with United Kingdom, 47–51, 54–56, 59–74, 160–165, 202, 261

Venezuela: 1945 coup, 129–130; 1948 coup, 134–135; 1943 oil law, 19–22, 229; oil industry, 17–18, 20–21, 129–133, 135, map of, 130; oil policy, 130–133; oil production, 21, 129; oil reserves, 129
Vertical integration, 156–157, 182

War Department, 38, 41; and aid to Saudi Arabia, 87, 89–90, 92–93; interest in Venezuelan oil, 132–134; views on Palestine, 117
Welles, Sumner, 19, 23–24, 28, 31
Wherry, Kenneth S., 120, 124, 141
Wilcox, Claire, 71–72
Wilkinson, Harold, 49
Wilson, Robert E., 34
Wirtz, Alvin J., 42–45
Wise, Rabbi Stephen, 89
Wolverton, Charles A., 142, 148
World Bank, Iran Mediation effort, 184

Zahedi, Fazollah, 191–192
Zook, Ralph T. (IPAA), 65–66, 70

Contents

Acknowledgments / ix
Abbreviations / xi
Introduction: Corporatism and U.S. Foreign Oil Policy / 1
1. Origins of Foreign Oil Policy, 1941–1943 / 11
2. Mr. Ickes's Arabian Nights / 32
3. Obstacles to a Liberal Petroleum Order / 52
4. Return to Open Door Diplomacy / 75
5. Public-Private Partnership / 96
6. Containing Economic Nationalism / 128
7. Securing the Middle East / 153
8. The Limits of Corporatist Foreign Policy / 172
Conclusion: The Political Economy of Foreign Oil Policy / 199
Appendix 1. Closing the Door / 211
Appendix 2. The United States and World Oil / 215
Abbreviations Used in the Notes / 219
Notes / 223
Glossary of Terms Relating to the Petroleum Industry / 267
Selected Bibliography / 271
Index / 295